

Keller at a glance



Every day, people around the world live, work and play on ground prepared by Keller, the world's largest geotechnical specialist contractor

established
1860

~**10,000**
employees

25
acquisitions
since 2000

OUR PURPOSE

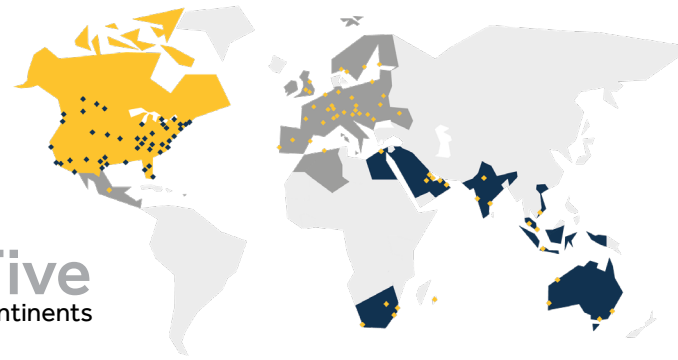
Building the foundations for a sustainable future

OUR STRATEGY

To be the preferred international geotechnical specialist contractor **focused on sustainable markets and attractive projects**, generating long-term value for our stakeholders.

Local businesses will leverage the group's scale and expertise to deliver engineered solutions and operational excellence, **driving market share leadership** in our selected segments.

Five continents



19 Business units

North America

- North-East
- South-East
- Florida
- Central
- West
- Canada
- Specialty Services
- Moretrench Industrial (inc RECON)
- Suncoast

Europe

- Central Europe
- North-East Europe
- South-East Europe and Nordics
- South-West Europe
- UK

Asia-Pacific, Middle East and Africa (AMEA)

- ASEAN
- Austral
- India
- Keller Australia
- Middle East and Africa

Typical range in project value
£25k to
£10m

6,000
contracts
executed
a year

Average project value
£375k

We have the people, expertise, and financial stability to respond quickly and see projects through safely and successfully

What we do

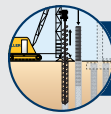
Provide solutions to a wide range of geotechnical challenges across the entire construction sector



GROUND IMPROVEMENT



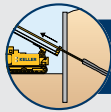
GROUTING



DEEP FOUNDATIONS



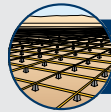
INDUSTRIAL SERVICES



EARTH RETENTION



MARINE



POST-TENSION SYSTEMS



INSTRUMENTATION AND MONITORING

Revenue by division

- **59%** North America
- **25%** Europe
- **16%** AMEA

Revenue by sector

- **36%** Infrastructure/ Public buildings
- **21%** Power/Industrial
- **21%** Residential
- **20%** Office/Commercial
- **2%** Marine

Room to grow

Global geotechnical contracting market

£22bn

Addressable markets

£16bn

Core markets where we choose to operate

£2bn

Keller today

£35bn